

School Improvement Plan 2021 - 2022



Hall County **Martin Elementary School**

SCHOOL IMPROVEMENT PLAN

1 General Improvement Plan Information

General Improvement Plan Information

District	Hall County
School Name	Martin Elementary School
Team Lead	Jeri Lynn Hutchins

Fed	Federal Funding Options to Be Employed (SWP Schools) in this Plan (Select all that apply)	
✓ Traditional funding (all Federal funds budgeted separately)		
Consolidated funds (state/local and federal funds consolidated) - Cohort systems ONLY		
'FUND 400' - Consolidation of Federal funds only		

Factors(s) Used by District to Identify Students in Poverty (Select all that apply)	
✓ Free/Reduced meal application	
	Community Eligibility Program (CEP) - Direct Certification ONLY
	Other (if selected, please describe below)

2.1 Overarching Need # 1

Overarching Need

Overarching Need as identified in	The percentage of grade 3-5 students meeting proficient or exemplary in ELA is lower
CNA Section 3.2	than DOE performance targets for MTA.
Root Cause # 1	Classroom libraries lack high interest text
Root Cause # 2	Gaps and ambiguities in curriculum between grade levels
Root Cause # 3	Inconsistent implementation of workshop model
Root Cause # 4	Parent engagement is low. Parents do not know how (or have resources) to support their
	students at home
Goal	During the 2021-22 school year, increase by 3% the number of students performing at or
	above proficiency in grades 3-5 as measured by the EOG Milestones (Lexile scores).

Action Step	Hire/utilize an intervention teacher to provide additional supportive and small group
	instruction in reading, and modify intervention schedule to provide increased focus on
	moving students from "developing" to "proficient".
Funding Sources	Title I, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Coherent Instruction
	Supportive Learning Environment
Method for Monitoring	Implementation and effectiveness will be monitored through staffing/HR documentation,
Implementation and Effectiveness	school intervention schedules, intervention teacher rosters, TKES walkthroughs,
	Milestones ELA data, and school-wide monthly student reading assessment data.
Position/Role Responsible	Principal, Assistant Principal, Title I Intervention teacher
Timeline for Implementation	Weekly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Hire/utilize an instructional coach to build teacher capacity by providing professional
	learning, coaching and modelling of instructional strategies, assessment, and data analysis.
Funding Sources	Title I, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Professional Capacity
Method for Monitoring	Implementation and effectiveness will be monitored through staffing/HR documentation,
Implementation and Effectiveness	Professional Learning Agendas and minutes, instructional coach's schedule and notes,
	TKES walkthroughs, Milestones ELA data, and school-wide monthly student reading
	assessment data.
Position/Role Responsible	Principal, Assistant Principal, Instructional Coach
Timeline for Implementation	Weekly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Provide additional professional learning on Reader's Workshop model, including visits/observations of model classrooms.
Funding Sources	Title I, Part A
	Title II, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Coherent Instruction
	Professional Capacity
Method for Monitoring	Implementation and effectiveness will be monitored through Professional Learning
Implementation and Effectiveness	Agendas & minutes, instructional coach's schedule & notes, TKES walkthroughs,
	Milestones ELA data, and school-wide monthly student reading data.
Position/Role Responsible	Principal, Assistant Principal, Instructional Coach
Timeline for Implementation	Yearly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Utilize F&P as a student self-monitoring tool and provide professional learning on
	consistent implementation.
Funding Sources	Title I, Part A
	Title II, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority

Subgroups	Student with Disabilities
Systems	Coherent Instruction
	Family and Community Engagement
	Supportive Learning Environment
Method for Monitoring	Implementation and Effectiveness will be monitored through student-self monitoring
Implementation and Effectiveness	documentation/data sheets, PLC and grade level meeting agendas, minutes and notes, and
	TKES walkthroughs.
Position/Role Responsible	Principal, Assistant Principal, Instructional Coach, Classroom Teachers
Timeline for Implementation	Quarterly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Provide parents with information, strategies and materials to use at home to support reading.
Funding Sources	Title I, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Family and Community Engagement
Method for Monitoring	Implementation and effectiveness will be monitored through parent-sign in sheets,
Implementation and Effectiveness	agendas and minutes afrom meetings/workshops and events where materials are
	distributed, records of materials in parent information center.
Position/Role Responsible	Principal, Assistant Principal, Parent Liaison
Timeline for Implementation	Yearly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Augment classroom reading libraries with high-interest, engaging texts and reading materials.
Funding Sources	Title I, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Coherent Instruction
	Supportive Learning Environment
Method for Monitoring	Implementation and effectiveness will be monitored through student utilization of
Implementation and Effectiveness	classroom libraries, TKES walkthroughs, Milestones ELA data, and school-wide monthly
	student reading data.
Position/Role Responsible	Principal, Assistant Principal, Instructional Coach, Media Specialist, Classroom Teachers
Timeline for Implementation	Yearly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Provide extended learning opportunities for students to increase reading achievement through the implementation of summer school.
Funding Sources	Title I, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Coherent Instruction
	Family and Community Engagement
Method for Monitoring	Implementation and effectiveness will be monitored using walkthroughs during summer
Implementation and Effectiveness	school and reading level data at the beginning of the school year.
Position/Role Responsible	Principal , Assistant Principal, Summer School Coordinator
Timeline for Implementation	Yearly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

2.2 Overarching Need # 2

Overarching Need

Overarching Need as identified in	The percentage of grade 3-5 students meeting proficient or exemplary in math is lower
CNA Section 3.2	than DOE performance targets for MTA.
Root Cause # 1	3rd, 4th & 5th Grade math fluency is weak
Root Cause # 2	Expectation of mastering newly introduced standards (insufficient spiraling)
Root Cause # 3	Inconsistently implemented curriculum
Root Cause # 4	Parent engagement is low. Parents do not know how (or have resources) to support their
	students at home
Goal	During the 2021-22 school year, increase by 3% the number of students performing at or
	above proficiency in grades 3-5 as measured by the Math EOG Milestones.

Action Step	Provide professional learning on strategies to support math fluency & numeracy
	instruction.
Funding Sources	Title I, Part A
	Title II, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Coherent Instruction
	Professional Capacity
Method for Monitoring	Implementation and effectiveness will be monitored through professional learning sign-in
Implementation and Effectiveness	sheets, agendas and minutes, TKES walkthroughs, Milestones Math data, and monthly
	school-wide math fluency monitoring data.
Position/Role Responsible	Principal, Assistant Principal, Instructional Coach
Timeline for Implementation	Yearly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Hire/utilize an intervention teacher to provide additional supportive and small group
	instruction in math fluency, and modify intervention schedule to provide increased focus
	on moving students from "developing" to "proficient"
Funding Sources	Title I, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Coherent Instruction
	Professional Capacity
	Supportive Learning Environment
Method for Monitoring	Implementation and effectiveness will be monitored through staffing/HR documentation,
Implementation and Effectiveness	school intervention schedules, intervention teacher rosters, TKES walkthroughs,
	Milestones math data, and school-wide monthly student math fluency data.
Position/Role Responsible	Principal, Assistant Principal, Intervention Teacher
Timeline for Implementation	Weekly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Hire/utilize an instructional coach to build teacher capacity by providing professional
	learning, coaching and modelling of instructional strategies, assessment and data analysis.
Funding Sources	Title I, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Coherent Instruction
	Professional Capacity
Method for Monitoring	Implementation and effectiveness will be monitored through staffing/HR documentation,
Implementation and Effectiveness	Professional Learning agendas and minutes, instructional coach's schedule and notes,
	TKES walkthroughs, Milestones Math data, school-wide monthly math fluency data, unit
	assessment data, benchmark data.
Position/Role Responsible	Principal, Assistant Principal
Timeline for Implementation	Yearly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Provide professional learning opportunities for teachers to identify and address gaps, ambiguities or inconsistencies between grade-level standards and instructional strategies.
Funding Sources	Title I, Part A
	Title II, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority

Subgroups	Student with Disabilities
Systems	Coherent Instruction
	Professional Capacity
Method for Monitoring	Sign-in sheets, agendas, minutes and notes from vertical professional learning sessions,
Implementation and Effectiveness	Milestones Math data, school-wide math fluency data, benchmark and unit assessment
	data.
Position/Role Responsible	Principal, Assistant Principal, Instructional Coach, Classroom Teachers
Timeline for Implementation	Yearly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Provide extended learning opportunities for students to increase mathematics
	achievement through the implementation of summer school.
Funding Sources	Title I, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Coherent Instruction
	Family and Community Engagement
Method for Monitoring	Implementation and effectiveness will be monitored using walkthroughs during summer
Implementation and Effectiveness	school and reading level data at the beginning of the school year.
Position/Role Responsible	Principal. Assistant Principal, Summer School Coordinator
Timeline for Implementation	Yearly

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What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

2.3 Overarching Need # 3

Overarching Need

Overarching Need as identified in	Writing in the area of mechanics (spelling and grammar). The percentage of students
CNA Section 3.2	meeting grade level benchmarks for spelling accuracy targets did not meet expectations.
Root Cause # 1	Inconsistent implementation of writers workshop and word study.
Root Cause # 2	Newly implemented words curriculum across grade levels K-3.
Root Cause # 3	No common tool/format exists at Martin for students to establish and monitor their
	progress against goals
Goal	During the 2021-22 school year, increase by 3% the number of students performing at or
	above proficiency in grades 3-5 as measured by the Writing Domain on the EOG
	Milestones.

Action Step	Utilize the Design, Delivery, Feedback loop to implement and improve the Hall County
	Lesson Components in Writing.
Funding Sources	N/A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Family and Community Engagement
	Supportive Learning Environment
Method for Monitoring	Implementation and effectiveness will be monitored through classroom behavioral
Implementation and Effectiveness	records, student self-monitoring data-sheets, and parent feedback at parent informational
	sessions/workshops.
Position/Role Responsible	Principal, Assistant Principal, Counselor, Classroom Teachers
Timeline for Implementation	Yearly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Implement a consistent words curriculum across the K-5 grade level continuum, and
	provide ongoing teacher professional learning on its implementation & monitoring.
Funding Sources	Title I, Part A
	Title II, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Coherent Instruction
	Professional Capacity
Method for Monitoring	Implementation and effectiveness will be monitored using TKES walkthroughs, PLC
Implementation and Effectiveness	minutes and agendas, Milestones ELA data and school-wide monthly student writing
	assessment data.
Position/Role Responsible	Principal, Assistant Principal, Instructional Coach
Timeline for Implementation	Weekly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

Action Step	Provide extended learning opportunities for students to increase reading achievement through the implementation of summer school.
Funding Sources	Title I, Part A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Coherent Instruction
	Family and Community Engagement
Method for Monitoring	Implementation and effectiveness will be monitored using walkthroughs during summer
Implementation and Effectiveness	school and reading level data at the beginning of the school year.
Position/Role Responsible	Principal, Assistant Principal, Summer School Coordinator
Timeline for Implementation	Yearly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

2.4 Overarching Need # 4

Overarching Need

Overarching Need as identified in	During these ever evolving times, students need to have at least one trusted adult in the
CNA Section 3.2	building that they can go to if needed.
Root Cause # 1	Inconsistency in students being able to identify a trusted adult in the building.
Goal	By the end of the 2021- 2022 school year, 100% of students at MTA will be able to identify
	at least one adult that they trust to go to in a time of need or support.

Action Step	Counselor will assess students ability to identify a trusted adult and then provide supports
	for students who will need more help to identify or make a connection with a trusted
	adult.
Funding Sources	N/A
Subgroups	Economically Disadvantaged
	Foster
	Homeless
	English Learners
	Migrant
	Race / Ethnicity / Minority
	Student with Disabilities
Systems	Supportive Learning Environment
Method for Monitoring	Student Data Surveys
Implementation and Effectiveness	
Position/Role Responsible	All Staff. Counselor and Administration will monitor data.
Timeline for Implementation	Monthly

What partnerships, if any, with
IHEs, business, Non-Profits,
Community based organizations,
or any private entity with a
demonstrated record of success is
the LEA implementing in carrying
out this action step(s)?

3. REQUIRED QUESTIONS

3.1 Stakeholders, Serving Children, PQ

Required Questions

1 In developing this plan, briefly describe how the school sought advice from individuals (teachers, staff, other school leaders, paraprofessionals, specialized instructional support personnel, parents, community partners, and other stakeholders) was accomplished. Martin Technology Academy has involved all teachers, support personnel and school leadership in developing the comprehensive needs assessment and school improvement plan. All staff were given the opportunity to participate in surveys regarding school needs and goals. Feedback from parents was obtained at multiple parent meetings throughout the year, including Title I parent Engagement meetings, and student-led conference feedback surveys and PTO meetings. Feedback from business and STEM partners was obtained at the STEM partner appreciation meeting in the spring. School leadership team meetings were held during the school year and the following summer to review data and determine school needs and appropriate goals. The school leadership team is comprised of representatives from administration, each grade-level and special area, including ESOL and special education, the school counselor, media specialist and instructional coach.

2 Describe how the school will ensure that low-income and minority children enrolled in the Title I school are not served at disproportionate rates by ineffective, out-of-field, or inexperienced teachers. All Martin teachers are highly qualified in their position. Teachers new to Martin are partnered with an experienced mentor teacher.

3 Provide a general description of the Title I instructional program being implemented at this Title I School. Specifically define the subject areas to be addressed and the instructional strategies/methodologies to be employed to address the identified needs of the most academically at-risk students in the school. Please include services to be provided for students living in local institutions for neglected or delinquent children (if applicable).

Title I Instructional supports are provided through the Early Intervention Program. Students qualify for this service by using various data sources such as local assessments and EIP checklists. Students are served in reading and/or math utilizing the augmented, push-in, reduced class size, or self-contained models.

4 If applicable, provide a description of how teachers, in constation with parents, administrators, and pupil services personnel, will identify eligible children most in need of services in Title I targeted assistance schools/programs. Please include a description of how the school will develop and implement mtiple (a minimum of 2)

n/a Martin's Title I program is a schoolwide program, not a targeted assistance program.

objective, academic-based performance	
criteria to rank students for service. Also	
include a description of the measurable scale	
(point system) that uses the objective criteria	
to rank all students.	

3. REQUIRED QUESTIONS

3.2 PQ, Federally Identified Schools, CTAE, Discipline

Required Questions

5 If applicable, describe how the school will support, coordinate, and integrate services with early childhood programs at the school level, including strategies for assisting preschool children in the transition from early childhood education programs to local elementary school programs.

Currently, incoming kindergarten students are provided with a transition packet when they register for Kindergarten at Martin Technology Academy. This packet includes letter/sound practice, emergent readers, number recognition practice, list of sight words, list of websites that the students can use to work on math and literacy skills. In addition, there are many Pre-K classes in our area that are provided the opportunity to tour our school. This gives rising Kindergarten students a peek into the elementary school. Families are given the opportunity to sign up for a one week Kindergarten camp for incoming kindergarteners during the summer before entering kindergarten.. We also have an option for families to sign up for opportunities to tour our building as well. Special Education students are also allowed the opportunity to visit and tour the school. There are transition meetings with the parents of Special Education students prior to school beginning. All incoming students are given a kindergarten readiness assessment. This is designed by Hall County in order to provide information about individual levels of students. All ELL students are assessed using the W-APT. This determines those that would qualify for ESOL services.

6 If applicable, describe how the school will implement strategies to facilitate effective transitions for students from middle grades to high school and from high school to postsecondary education including:

Coordination with institutions of higher education, employers, and local partners; and

Increased student access to early college, high school, or dual or concurrent enrollment opportunities or career counseling to identify student interest and skills. Martin serves grades K-5 only. However, the program for elementary to middle school transition includes:

Sixth grade counselors visit fifth graders to discuss transition concerns of students and present information about classes, extra-curricular opportunities, and expectations.

Presentation provided by elementary counselor to answer typical questions fifth grade parents have concerning transitioning their child to middle school Middle school parent nights Middle school band and chorus visit to encourage students to participate in extra-curricular activities

Students can visit middle school during the summer during select days to ease transitional concerns-opening lockers, finding classes, etc

Counselor collaboration- Elementary and Middle school counselors discuss at-risk students to ensure student needs continue to be addressed at the middle school

7 Describe how the school will support efforts to reduce the overuse of discipline practices that remove students from the classroom, specifically addressing the effects on all subgroups of students.

Martin Technology Academy adheres to the Hall County Code of Conduct and Discipline Procedures, which requires schools to follow codes of conduct that focus on maintaining a good learning environment for all students. Integral to this Code of Conduct is a progressive discipline process wherein disciplinary actions are designed to teach students self-discipline and to help them replace inappropriate behaviors with those that are consistent with the character traits from Georgia's Character Education Program. At Martin Technology Academy, teachers utilize a progressive discipline procedure,

	specifically designed for minimizing instances of students being removed from
	the classroom. For all but the most serious infractions, warnings, loss of
	privileges, notification of parents, parent conferences or in-classroom
	consequences are implemented prior to consideration of in-school or
	out-of-school suspension. Martin Technology Academy is developing an
	increased utilization of positive behavior interventions. Teachers and
	administrators at Martin Technology Academy value and utilize parental
	involvement as much as possible in disciplinary matters, with the objective of
	correcting behaviors without removing students from their learning
	environment.
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ADDITIONAL RESPONSES

8 Use the space below to provide additional	
narrative regarding the school's	
improvement plan	